

Contents

2	Our leam
3	Trustees
4	Report from the Chair Te Whatanui Winiata
6	Directors
7	Report from Taranaki Whānui Ltd Chair Toa Pomare
10	Management
11	Message from the Chief Executive Kara Puketapu-Dentice
14	Ko Wai Mātou - Who We Are
16	Te Rautaki 2040 - Our Strategic Direction
18	Ngā Kaupapa Matua: Our Key Achievements
18	Whenua & Wai
19	Mātai Moana
20	Mātiu Island
22	Te Ara Tupua and Tupua Horo Nuku
26	Te Wai Takamori o Te Awa Kairangi
30	Te Rōpu Tiaki
32	Opau Urupā
33	Pou Iwi: Wellington City Council
35	Mātauraura & Tikanga
37	Tono
38	Ngā Putea - Financial Statements
41	Ngā Uri
	Whakapapa Committee

Membership Update

Our Team



Taranaki Whānui ki te Upoko o te Ika Port Nicholson Block Settlement Trustees



TE WHATANUI WINIATA | Chair Te Āti Awa, Ngāti Raukawa Term of service: 2023 - 2026



HUIA PUKETAPU | Deputy Chair Te Ati Awa, Ngāti Ruapani, Tuhoe Term of service: 2019 - 2025



DANIEL HARRISON | Trustee *Taranaki, Te Āti Awa,Te Pakakohi, Ngāti Ruanui*Term of Service: 2021 - 2027



AMELIA VINNELL | Trustee Te Āti Awa, Ngāti Mutunga o Wharekauri Term of Service: 2024-2027



PAORA JENKINS-MEPHRAM | Trustee Te Āti Awa Term of Service: 2019 - 2025



MĀRIE WINITANA | Trustee Te Āti Awa, Ngāti Ruapani Term of Service: 2024-2027



BENJAMIN HENARE TERRY | Trustee Taranaki Whaanui, Ngāti Maniapoto Term of Service: 2022-2025



MAHINA PUKETAPU | Trustee Te Āti Awa Term of Service: 2016-2025



ARAMA WAKEFIELD | Trustee Taranaki whānui, Ngaa Rauru, Te Ātihaunui-ā-Pāpārangi Term of service: 2024-2027

Report from the Chair - Te Whatanui Winiata

Ka heheu, ka heheu te mangemange nui nō Tū
Ka heheu, ka heheu te mangemange nui nō Rongo
Ka heheu te whare tapu o te kau ariki
Tū heua a Tū, tū heua a Rongo
Tū heua ngā tatara moa i haerea ai e koutou nā
Tūramakia te pō, tūramakia te ao
Te ao mā pouaroha kikiwa mai tonga
Maiha ōku manu awhenga ki tēnei poutū, ki tēnei pouwhare
Hekeheke iho runga i tineia mate te ahipūpū mai i te hoata
Whano au iho, whano au ake, whano kau mahea
Kania i runga ko matateniu waea i reira
Ko te ara tiatia, ko te ara kohukohu, ko te ara whanaunga
Ko te hunga mate e maimai nei, ko hunga ora e tū māia nei
Nau mai, e rarau ki te whare kōrero o Taranaki Whānui ki te Upoko o te ika.

Kei te panepane o mihi ko ngā whakamānawatanga ki te panepane o te iwi Māori, ki te Arikinui Kūini Ngā Wai Hono i te Pō te pouwaru o te iwi, te wenerau a te mano, te kaiwhakakapi i a Kīngi Tūheitia Pōtatau Te Wherowhero Te Tuawhitu. Pai Mārire!

Kāti, tēnā anō tātou i ō tātou mate, tēnā anō tātou i tō tātou Kīngitanga, tēnā anō tātou i tō tātou kotahitanga e ārahi ana i ngā tuputupu, i ngā hau hei kawe i tō tātou waka eke noa ki tua o mātoe o te rangi. Ka tupu te kawa, ka hau te kawa, heke mai te kawa ora hai!

The 2024/25 year has been one of renewal and grounding - he wā whakatikatika, he wā whakariterite. We have stayed steady in our purpose, focused on stabilising our financial position, resetting our operational pathways, and nurturing the relationships that bind us as Taranaki Whānui ki te Upoko o te Ika.

Having finalised our Strategic Plan last year, this year we brought it to life – Kia tuputupu te kawa. The Trust stood up its own annual planning and budgeting process for the first time in many years. That may sound procedural—but it is a powerful act of restoration and self-determination. It affirms our readiness to govern and grow on our own terms, with clarity, confidence, and collective accountability.

We also welcomed three new Trustees—Mārie Winitana, Amelia Vinnell, and Arama Wakefield as well as returning Daniel Harrison - each of whom brings fresh whakaaro, deep connection, extensive experience, and strong wairua to our kaupapa. Their presence strengthens the whare.

This year has seen significant progress on the return of Mātai Moana, a kaupapa of great cultural and spiritual weight. While the process is not yet complete, we are hopeful that the 2025/26 financial year will see its return finalised—a milestone that will mark not just the restoration of whenua, but the healing of history.

Across our wider iwi ecosystem, we have been intentional in our efforts to build trust, unity, and shared purpose with our whanaunga entities. These relationships are not simply governance alignments—they are whakapapa connections. I would like to acknowledge our entities in their pursuit of Mana Motuhake and Tino Rangatiratanga for all of our uri, communities and takiwā.

It would be remiss of me not to start with our marae, **Waiwhetū**, **Pipitea**, and **Te Tatau o Te Pō**, the places where our reo echoes loudest, where our tūpuna reside, and where our tamariki are carried forward. Ko te marae tō tātou tino kāinga.

My acknowledgements to **Te Rūnanga o Te Āti Awa**, who uphold the virtues of manaakitanga within Waiwhetū and our takiwā, and through leadership, ensure the everyday practice of care in our homes, our hauora and our hearts. Toitū te tangata.

I wish to express gratitude to the **Wellington Tenths Trust** and **Palmerston North Māori Reserve Trust**, who ensures that the embers of ahi kā never dim — upholding our responsibilities to whenua, to whānau, and to the places where our stories are etched into stone and street. Tōitū te whānau.

It is important to commend **Māui Pōtiki Fisheries**, whose guardianship of our taonga from Tangaroa reminds us that kaitiakitanga applies not just to rivers and lands, but to our seas and harbours. Toitū te moana.

Thank you to **Te Rōpū Tiaki**, who guide the stewardship of Parangarahu, and the **Opau Urupā** whānau, who protect the resting places of our tupuna, your work is sacred, constant, and unspoken. Toitū te whenua.

E te tuakana e **Holden Hohaia**, our **Pou lwi**, who continues to bring strength to our position in Wellington City, and to all those involved in **Te Ara Tupua**, **Tupua Horo Nuku**, and **Te Awa Kairangi**, your leadership ensures that our tikanga stands tall amidst concrete and policy. Toitu te takiwā.

I would like to acknowledge those leading in taiao, like **Ahumai**, **Kaha Tua Tinitini** and **Mana Tangata** and others who walk gently and with precision with the best interest of our taiao at heart. Toitū te taiao.

Tēnei te whakamānawa atu ki ngā reo o tuawhakarere ki a **Puha Rikiriki**, ki a **Te Kāhui Tūroa**, ki a **aunty Ali** hoki and the many who represent us through **Tono**, blessings, and pōwhiri — every karakia, every mihi, every step carries the mana of our people. Toitū ngā tikanga.

"Māku anō tōku whare e hanga, ko tōna tāhūhū he kotahitanga. Ko ngā pou o roto ko te kaitiakitanga, ko te manaakitanga. Me whakatupu ki te raukura. Me whakapakari ki te aroha."

Our future lies not in scaling up quickly, but in embedding deeply—into our whenua, into our tikanga, and into the systems we are rebuilding with care. We do this for our mokopuna, and with the guidance of our tūpuna.

He tau hāwere te tau nei, he tau põike te tau nei, he tau whai hua te tau nei, tēnei te tau o te ate e mihi atu nei.

Tēnā koutou, tēnā koutou, tēnā anō tātou katoa.

& hhotanii (1) iniste

Te Whatanui Winiata

Chair, Taranaki Whānui ki te Upoko o Te Ika | Port Nicholson Block Settlement Trust



Taranaki Whānui Limited



TOA POMARE | Chair Te Ati Āwa, Ngāti Mutunga, Ngāti Tama Term of Service: 2012-2025



JAMIE TUUTA | Director Ngāti Mutunga, Ngāti Tama, Ngāti Maru, Te Āti Awa, Taranaki Tūturu Term of Service: 2015-2025



MAHINA PUKETAPU | Director Te Āti Awa Term of Service: 2022-2025



KIRSTY TAMANUI | General Manager Business and Operations Ngāti Porou

LISLE MCERLANE | Commercial Manager Tangata Tiriti

Message from Taranaki Whānui Ltd Chair - Toa Pomare

Tēnā tātou i roto i ngā tini ahuatanga o te wā.

As this will be my last address to you as the Chair of Taranaki Whānui Limited (TWL) I will traverse a little of the last nine years, as it has been a stormy ride, but with a pleasant and enduring ending.

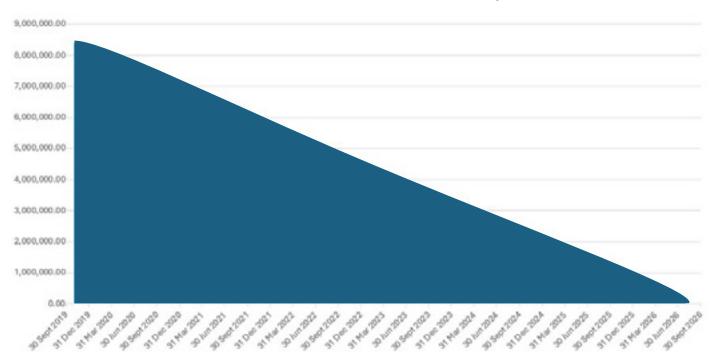
In early 2017 as Chair of TWL I found the Trust was in need of a considerable piece of mahi as the Trust had been long on aspiration and short on delivery. I was fortunate at the time to have fellow Directors Bryan Jackson, the late Peter Alport and a young-faced Jamie Tuuta around my board table.

We could see we had a significant task on our hands to rebuild the fortunes of the Trust, which we set about with vigour. Not all of our decisions were popular at the time, in particular, the actions which we undertook at Shelly Bay.

We were conscious that to rebuild the Trust we would need to be bold, so we established a relationship with The Wellington Company (TWC) and set sail. That journey, in no particular order saw us:

- 1. Have our premises at Tramway Building re-carpeted at no cost.
- 2. Our obligation to the Crown at Paetutu (Petone) divested and in return 14 whānau were able to obtain housing at below market along with the Trust receiving \$1m profit share, all of which was achieved at no cost to TWL or the Trust.
- 3. We undertook in a piecemeal fashion over several years pursuant to different transactions a slow retreat from Shelly Bay.
- 4. We enabled the establishment of a Taranaki iwi consortium known as Tai Hekenga through which we were able to prosecute in excess of \$120m of ground lease purchases. We hold 20% of that consortium, which provides the bulk of our annuity revenue, circa \$1.2m per annum and will see us, as per the diagram below, have all our capital returned to us by 2027:

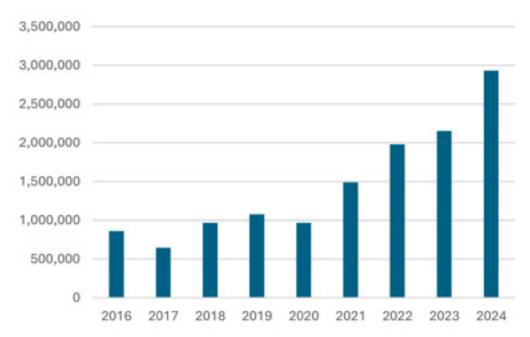
Taranaki Whānui Limited - Return Capital



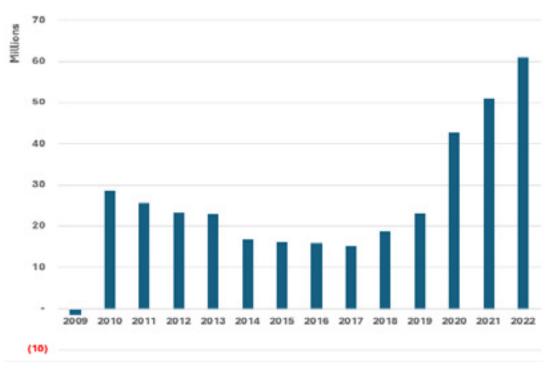
- 5. We advanced with the project at Te Puna Wai in the knowledge that much of the initial Crown funding had been exhausted so it seemed sensible to continue and we were fortunate enough to create 11 kaumātua units which have the benefit of a 15 year lease arrangement with the Crown, 6 shared equity homes of which 2 of the 6 have either purchased back their shared equity or will have by the time of the Annual General Meeting and the completion of 13 affordable houses which saw whānau purchase houses considerably below market; and
- 6. The participation in Hauwai in the central city which saw seven whānau obtain apartments below market.

In summary, by the end of year 2022 we had completely resuscitated the earnings and balance sheet of the Trust as shown in the two diagrams below:





Net Assets - 2009 to 2022



The activities of the Board, whilst bold, and requiring of much work from the dedicated staff of Willy Makea, Kirsty Tamanui, Lisle McErlane and latterly Kaleb Rongokea, saw the finances of the Trust resuscitated such that the days when the Trustees could not afford to draw Trustee fees are long behind us.

Future Prospects

Moving forward, we have some exciting future prospects in the form of the Tai Hekenga rent reviews which will see an increase in annuity income. The Ministry of Justice properties reviews are scheduled for October 2025, Department of Internal Affairs properties in November 2025 and Ministry of Education in October 2026.

We have also assisted Crown with the removal of a liability in the form of 134 Dixon Street, Te Aro. In August 2025 we nominated The Wellington Company which will see the Trust receive 2m over a 12-month period and the provision of housing for Wellington. This, along with the annuity income Tai Hekenga produces, places the Trust in a strong financial position in the future.

I also would like to take this time to welcome Phillip Jacques, Adrian Orr and Chris Money who joined TWL on 1 September 2025. Each bring extensive experience in both domestic and local governance, financial and executive management and proven leadership skills that will be invaluable as we continue to grow and strengthen. Their diverse expertise and commitment to excellence will enrich TWL discussions and we look forward to their contributions and supporting the continuation of our growth.

It is with considerable pleasure that I hand over the reins in the knowledge that not only has much been achieved, but there is a considerable runway forward with the recent arrangement concerning ourselves and TWC leaving both TWL and, of course, its parent, the Trust, in good repair.

Accordingly, I thank you for the time that I have been able to enjoy in this office and trust that the legacy of the board's activities under my leadership provides a stable platform for the Trust and you as members for many years to come.

Ngā manaakitanga,

Toa Pomare

Chair, Taranaki Whānui Limited



Taranaki Whānui ki te Upoko o te Ika

Port Nicholson Block Settlement Trust



KARA PUKETAPU-DENTICE | Chief Executive Te Āti Awa, Tūhoe



NATALIE SMITH | Executive Assistant to the Chief Executive | Secretariat $Ng\bar{a}ti~Kahungunu~ki~Wairoa$



DR ANNA-MARIE WHITE | Pou Tühono - Strategic Implementation Lead Te Āti Awa

Message from the Chief Executive - Port Nicholson Block Settlement Trust

Kia ora e te whānau whānui,

This year has been about tuāpapa, establishing the base. Quietly. Deliberately. With purpose.

We've made serious headway in getting the Trust to a position of standing firmly on its own revenue stream. That's not a small thing. Through the continued support of Taranaki Whānui Limited and the implementation of our own Annual Plan and budget for 2025/26, we can now deploy resources into kaupapa that matter to us. Our task ahead is clear: maintain and grow that sustainability so that we're not just operationally stable but strategically enabled.

It's been a year of deep work: re-establishing our operating systems, backing kaupapa like the Kaitiaki Board, Pipitea Marae, the return of Mātai Moana, our big infrastructure partnership projects, care of our urupā at Ōpua and locking in new partnerships that align with our outcomes and open doors for employment, investment, and long-term resilience.

Re-igniting the Whole of Government relationship has been a key priority this year. We've re-established lines of influence across agencies, re-engaged directly with Chief Executives and Ministers, and brought the Accord back into the centre of the conversation — not just as a document, but as a living strategy for partnership. This mahi is not about visibility for its own sake — it's about unlocking outcomes. Housing. Health. Education. Environmental restoration. We're clear on what we want, and we're clearer on how we'll get there. The focus now is aligning agency commitments to our Strategic Priorities, and ensuring the system works with us, not around us.

We also reactivated our engagement with Government, reconnecting with the Prime Minister, Ministers and Chief Executives, reasserting our place in the system. That positioning helped support the successful delivery of the Toitū Te Tiriti Hīkoi, which saw more people on the steps of Parliament than any hīkoi in Aotearoa's history.

All of this happened against the backdrop of a government that has pushed anti-Māori policies and rhetoric. While some became reactive or divided, we didn't get dragged into it. We held our line, kept our focus, and built from within. That restraint — and that resolve — says a lot about where we're heading.

"The big rocks have been hauled out. The soil is turning. Now we till, we plant, we grow — slowly, and with intention."

The mahi that matters most isn't always visible. But it's essential. The systems beneath our governance and management layers — the garden bed — must be strong if we are to grow anything of substance. This year, we got down into the dirt. That's what was needed.

We are not finished. But we are firmly underway.

Kara Puketapu-Dentice

Chief Executive

We wish to thank our marae and Māori Wardens for their manaaki of manuhiri, which ensured the expression of kotahitanga o te iwi Māori and Te Raukura.



Hīkoi mō te Tiriti, Horokiwi, dawn, 18 November 2025, image courtesy of Radio New Zealand, photographer: Samuel Rillstone



Hīkoi mō te Tiriti, Waitangi Park, 9 am, 18 November 2025, image courtesy of Wellington Scoop



Drone view of hikoi arrived at Parliament grounds, noon, 18 November 2025



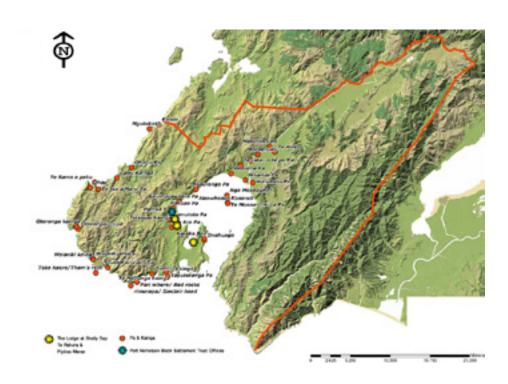
'Iwi' performing at the Whakawhanaungatanga Festival, Waitangi Park, 18 November 2025, image courtesy of Radio New Zealand Photographer: Mary Argue



Ko Wai Mātou **Who We Are**

Taranaki Whānui ki Te Upoko o Te Ika means

- A The collective group composed of individuals:
- i. who descend from one or more of the recognised ancestors of Te Āti Awa, Ngāti Tama, Taranaki, Ngāti Ruanui, and other iwi from the Taranaki area, for example, Ngāti Mutunga, and
- ii. individuals who descend from one or more of:
 - a) The original signatories of the 27 September 1839 Port Nicholson Block purchase deed;
 - b) The persons listed in the Schedule to the Declaration of the Native Land Court in Wellington dated 11 April 1888; or
 - c) other persons not named in clause A1 in the Port Nicholson Block, Wellington District on or after 6 February 1840; and
- iii. every whānau, hapū or group, composed of individuals, including the Wellington Tenths Trust and the Palmerston North Māori Reserves Trust, to the extent that those whānau, hapū or groups of individuals are referred to in clause A1; and
- iv. every individual referred to in clause A1 of this definition
- B A person is descended from another person if the first person is descended from the other by:
- i. birth; and/or
- ii. legal adoption; and/or
- iii. Māori customary adoption in accordance with Taranaki Whānui ki Te Upoko o Te Ika tikanga



Ngā Matāpono - Our Foundational Values

Our actions and decisions are grounded in our matāpono, principles that reflect our whakapapa, our kawa, and our unique context in the capital:

- Te Kahu o Te Raukura The mantle of peace, protection, and prestige that guides our leadership.
- Poua ki Runga, Poua ki Raro Standing firm in our spiritual and physical obligations.
- Kia Mou ki Tō Tātou Taranakitanga Upholding our distinct identity and connection to Taranaki.
- Te Mouri o te Whenua Recognising and sustaining the intrinsic life force of our environment.
- E Kore e Piri te Uku ki te Rino Safeguarding integrity and ensuring that what is not meant to bind us, does not.

These values are not static; they live in our decisions, our kaupapa, and the way we carry ourselves across governance, operations, and community.

Governance and Legal Mandate

Taranaki Whānui is governed by the Port Nicholson Block Settlement Trust (PNBST), established as the Post Settlement Governance Entity (PSGE) under the 2009 Deed of Settlement with the Crown. The Trust is responsible for upholding the Treaty settlement, advancing the aspirations of our people, and ensuring that the cultural and commercial interests of Taranaki Whānui are protected and grown.

The Trust operates under its Trust Deed and is guided by the Strategic Plan 2024–2029, supported by annual planning and reporting processes. Trustees are elected by registered uri, and accountable for setting direction, providing oversight, and upholding our cultural mandate.

Our Organisational Structure

Our operating structure includes:

- Port Nicholson Block Settlement Trust (PNBST) The PSGE and ultimate parent entity, responsible for governance, strategy, and stewardship of the settlement.
- Port Nicholson Block Settlement Trust Charitable Trust our wholly owned Charitable Trust, which i is mandated to deliver charitable benefits to our uri.
- Taranaki Whānui Limited (TWL) Our wholly owned commercial subsidiary, mandated to deliver long-term, intergenerational commercial returns.
- Committees and Advisory Groups Including the Whakapapa Committee, Finance Audit Assurance and Risk Committee, and Human Resources Committee.
- Committees where we make appointments: Te Ropū Tiaki, Harbour Islands Kaitiaki Board and Pipitea
 Marae Charitable Trust (and other organisations which may from time to time seek Taranaki Whānui
 representation).

Together, these parts form **Ngā Niho o te Whare**, each playing a role in holding up the structure of our collective future. Our strength lies in the connections between these teeth, not in isolation, but in the way they interlock to give form, function, and direction.



Te Rautaki 2040

Our Strategic Direction

Te Rautaki 2040 is the long arc of our vision, a generational pathway that ensures Taranaki Whānui stands strong, united, and future-focused as we approach 200 years since Te Tiriti o Waitangi was signed.

Our strategy is unapologetically intergenerational. It recognises that the work we do today must lay the foundation for tomorrow — in our whenua, in our homes, in our institutions, in the health of our environment, and in the identity of our people.

At the heart of our strategy are eight pou:

- Whenua Reclaiming and restoring our lands.
- Wai Protecting the health and mouri of our waterways.
- Oranga Supporting the wellbeing of our people and whānau.
- Kāinga Enabling housing solutions that reflect our needs and whakapapa.
- Tikanga Upholding the kawa, reo, and cultural identity of Taranaki Whānui.
- Mātauraura Growing our knowledge systems, leadership, and learning pathways.
- Pūtea Building sustainable, intergenerational wealth.
- Hauora Tonu Ensuring the long-term vitality and integrity of our governance and operations.

Progress Since Last Report

Since adopting Te Rautaki 2040 and finalising the 2024–2029 Strategic Plan, we've made significant structural and kaupapa-based shifts:

- We reset the operating model between governance and operations — including the return of management functions to the Trust.
- We adopted and funded our first Annual Plan and Budget as a Trust, with direct investment in cultural, environmental, and governance initiatives.
- We supported key Kaupapa such as the Kaitiaki Board and Whole of Government Accord refresh.
- We strengthened partnerships across the motu
- We made solid progress on the return of Mātai Moana, a landmark kaupapa we expect to finalise in the coming year.

While the terrain remains complex, our direction is firm. The strategy is no longer just a document — it is active, visible, and embedded in our workstreams.

Te Rautaki 2040 is not about fixing the past — it's about preparing our whare for the mokopuna yet to arrive.

We are guided by our Tūpuna towards a mokopuna focused future **Extended by the second of the secon

NGĀ KAUPAPA TUKU IHO | PRINCIPLES

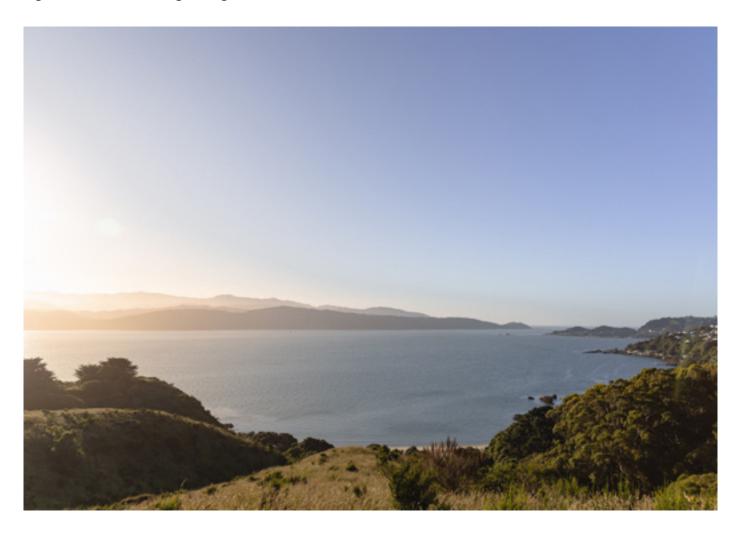


Ngā Kaupapa Matua:

Our Key Achievements

Whenua & Wai

This year, we deepened our commitment to the protection and revitalisation of whenua and wai. Our Kaitiaki Board was supported to guide kaupapa such as biosecurity management, cultural monitoring, and restoration of high-value sites, including Parangarahu Lakes.





Mātai MoanaA Legacy for the Next 1,000 Years

Mātai Moana is a 72-hectare block of land located at the northern end of Te Motu Kairangi, near the entrance of Te Whanganui-a-Tara. Rich in cultural, historical, and ecological significance, it is home to some of the region's earliest Māori settlement sites, including Te Whetū Kairangi Pā. For Taranaki Whānui, this whenua is a sacred tūpuna, a living reminder of our enduring connection to the land and our responsibility as kaitiaki.

In 2025, Taranaki Whānui ki Te Upoko o Te Ika presented a bold proposal to Wellington City Council: to vest Mātai Moana as a reserve under the Reserves Act 1977, jointly managed by the iwi and the Council. This vision is grounded in tikanga, kaitiakitanga, and collective responsibility, ensuring the protection and restoration of the whenua for generations to come.

The proposal has received widespread support, including a \$750,000 budget commitment from the Council and consistent backing from councillors since 2018.

A new governance entity will be established to oversee the reserve, with a mandate to develop a 100-year vision and a Reserve Management Plan within five years, and shaped through public consultation. This plan will be shaped through public consultation and require Ministerial approval.

Mātai Moana is more than a conservation effort it is a statement of identity, resilience, and partnership. It reflects our aspiration to create a space akin to Zealandia or Ōtari-Wilton's Bush, where the stories of our tūpuna are honoured and the wellbeing of both iwi and the wider community is uplifted.

As we move forward, we invite all who call Te Whanganui-a-Tara home to join us in this kaupapa. Together, we can ensure that the voice of Mātai Moana is heard for the next 1,000 years.

Whatungarongaro te tangata. Toitū te whenua.



Mātiu Island

This year our mahi for Mātiu Island was centred on strengthening kaitiakitanga, enhancing infrastructure, and reaffirming cultural connections.

Strategic Planning & Governance

- The Kaitiaki Board Wānanga held on 22 March 2025 focused on strengthening governance, developing a Board Charter, and aligning with the Harbour Islands 2034 Strategy.
- The Matiu Strategy Update (August 2024) outlines long-term aspirations for mokopuna focused stewardship and environmental resilience.
- The Matiu Spatial Plan Supplier Brief (August 2025) and its earlier versions detail the cultural framing, visitor experience, and infrastructure priorities.

Restoration & Infrastructure

- The wharf, in use for over 80 years, underwent a full renewal over an eight-month closure period.
 The wharf renewal project was completed with the lifting of the rāhui on 18 November 2024.
- The 'Invitation Matiu' document formalised the reopening celebration and acknowledged the refreshed Kaitiaki Plan.

Cultural & Educational Engagement

- Multiple communications coordinated filming permissions for a NZ On Air documentary exploring internment history on the island.
- The Matiu Somes Island Heritage Assessment and brochure provide historical and cultural context for public education.
- The Open Water Series 2026 and Senior Group Visit initiatives reflect growing interest in educational and recreational access.



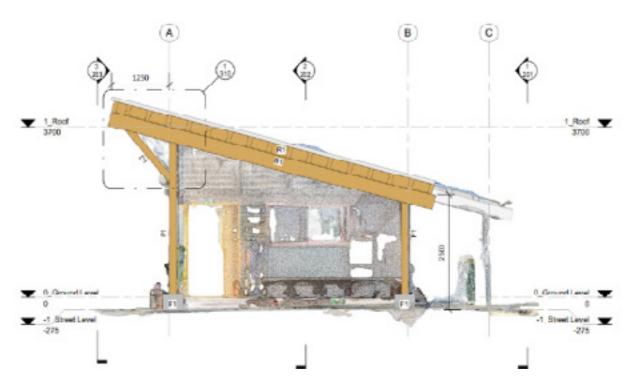
Mātiu Island waharoa by Ihaia Puketapu, (I-r): Kara Puketapu-Dentice, Natalie Smith, Nicole McCrossin, Ani Karena, Angus Hulme-Moir and Jade Wikaira

Stakeholder Coordination

 Ongoing dialogue with DOC, Forest & Bird, Eastbourne Forest Rangers, and community groups ensured alignment on biosecurity, accommodation, and visitor management.

Communications Strategy

 Updates were shared via the Kaitiaki Board News and internal channels to maintain transparency and engagement.



Plans for the long-awaited whare manuhiri providing shelter to visitors disembarking at Matiu.



Chair: **Te Whatanui Winiata** CEO: **Kara Puketapu-Dentice**

Trustees: Ani Karena, Ihaia Puketapu, Nicole McCrossin, Shane Cotter, Steve Bielby

Secretariat: Natalie Smith





Te Ara Tupua and Tupua Horo Nuku - Infrastructure Projects

Taranaki Whānui representatives on the Mana Whenua Steering Group, Kim Skelton and Lee Hunter, are pleased to provide this annual update on the two shared pathway projects currently in construction on the west side (Te Ara Tupua) and east side (Tupua Horo Nuku) of Te Whanganui-a-Tara-Wellington harbour.

The projects are delivering benefits and key outputs aligned to the Trust's Strategic priorities:



Our annual hautapu in celebration of Pūanga and Matariki, was held 27 June 2025 at dawn at Honiana Te Puni Reserve. Eight weeks prior, Te Roopu Manu Aute ō Te Ara Tupua – a name gifted to the group by Ali Houpapa, began their journey to learn karakia, karanga, pātere, waiata-ā-ringa, poi, and tikanga for hautapu.

Te Roopu Manu Aute ō Te Ara Tupua Narrative:

The Manu Aute that forever views the pathway from above, whilst soaring through the sky overlooking and connecting with the land, the sea, the mountains, and the people, like that of Ngake navigating his way through and Whātaitai gliding through the sky in spirit.

Mana Whenua Steering Group Lee Hunter led karakia and mihi whakatau for the Tupua Horo Nuku 'Halfway There Event', held at Whiorau Reserve in February 2025. Muritai School were there to waiata tautoko after each speaker, to align with Te Āti Awa tīkanga. The event signalled the completion of three of the six bays that make up the eastern side of the project – Ma-Koromiko, Sunshine Bay and York Bay and was coordinated by our Communications and Stakeholder Assistant, Bodhi White.







Top to Bottom: Lee Hunter testing an eBike; Students of Muritai School; Bodhi White, Paula Hohaia (Iwi Integration Manager) and Lochi from Mellow Yelo.

In March 2025, the Reef Research Project was awarded to Shaun Nuku, with support from Dr. Ani Kainamu, as a subject matter expert. Shaun and Ani are co-creating a research programme that focuses on facilitating the effective restoration of an ecosystem conducive to fisheries, integrating mātauranga Māori and scientific principles. This will be applied research with a collaborative approach, ensuring that it weaves together many of the strands that have contributed to the reef, ki uta ki tai. This project is created to align with the Te Ara Tupua Kaitiaki Strategy underpinned by a set of principles that guide Mana Whenua aspirations and expectations for Te Ara Tupua Project.

Te Ara Tupua Kaitiaki (Cultural Monitors) Ali Houpapa, Te Ara Herewini-Smiler and Ropata Rona possess skills in Te Ao Māori and will support the ecological monitoring of the Enhanced Reef. They are monitoring the Reef from a te ao Māori perspective to ensure that mātauranga Māori and the values of te mana o te wai and mahinga kai practices sit alongside project ecological monitoring, to develop a complete knowledge base for the Reef while providing opportunity for iwi mana whenua to enhance its kaitiaki responsibilities with the harbour. The monitoring of the Reef began in 2024 and is consented to continue to February 2029.



Shaun Nuku Ngāti Ruanui, Ngā Ruahine, Ngāti Toa, Ngāti Tūwharetoa, Ngāti Raukawa ki te tonga, and Ngāti Hauiti.



Dr Ani Kainamu Ngā Puhi and Ngāti Kahu ki Whangaro.



Front centre Ropata Rona, back row second from right Te Ara Herewini-Smiler with Te Ara Tupua Ecologists and Scientific Divers.



Ali Houpapa & Te Ara Smiler in Te Whanganui-a-Tara assessing an offshore habitat created as a new home for manu to roost.



Te Wai Takamori o Te Awa Kairangi

About the programme

Te Wai Takamori o Te Awa Kairangi is a once-in-a-lifetime \$1.5 billion infrastructure project, the largest in the history of the Hutt Valley. It is transforming the city's flood protection, transport networks, and urban spaces to create a safer, thriving city for the future.

Taranaki Whānui ki Te Upoko o Te Ika is one of five key partners, alongside Ngāti Toa Rangatira, Greater Wellington, Hutt City Council, and NZ Transport Agency Waka Kotahi. Together, they are committed to a programme that achieves technical excellence while protecting the environment and respecting the interests, aspirations and cultural responsibilities of Mana Whenua.

The programme's outcomes include:

- Flood protection: keeping homes, communities, and important infrastructure safe from severe weather events.
- Safer transport: a redesigned Melling Interchange, a new transport hub, and better options for walking and cycling around the city.
- Revitalised urban spaces: supporting growth, improving liveability, and enhancing Te Awa Kairangi / Hutt River.

Its long-term outcomes are:

- Ora Tāngata: strengthening iwi, Mana Whenua, and Māori communities.
- Ora Taiao: improving the health of Te Awa Kairangi and its surrounding environment.
- Ora Wairua: ensuring iwi identity is visible and the programme is mana-enhancing.

Guided by the Kaitiaki Strategy, developed by Mana Whenua, the programme is more than infrastructure. It is about protecting Te Awa Kairangi, celebrating its identity, and strengthening connections between people, place and culture. By honouring its whakapapa, co-existing with the environment, and respecting Mana Whenua kaitiaki responsibilities, the project supports lasting cultural, environmental, and community wellbeing for generations to come.

These foundations have created a platform for wider opportunities being realised through the programme — in jobs, contracts for local businesses, and environmental initiatives — making sure iwi and Māori have a leading role in shaping outcomes for Te Awa Kairangi and its communities.

Cultural Narrative and Meaning

Te Wai Takamori o Te Awa Kairangi, gifted by Kura Moeahu, means "the soothing waters of Te Awa Kairangi." Te Awa Kairangi is linked to the story of the great tupua Ngake, who flicked his tail and carved the valley in his escape to the sea, and to the gentle waters of Hine-wai-tōta, Hine-kōrako, and Hine-wairere, who healed Papatūānuku and helped form Te Awa Kairangi. This story shows its whakapapa, its energy, and the many ways it connects to everything around it—people, plants, and animals.

Te Awa Kairangi is more than water flowing through the valley. It is a living taonga, carrying the history, knowledge, and responsibilities of generations. Its waters shape the land, nurture ecosystems, and connect communities. Recognising Te Awa Kairangi is a living taonga reminds us that how we treat it affects the land, its creatures, and the people who rely on it.

The story of Ngake, the atua wāhine and Te Awa Kairangi is embedded throughout the programme. They guide the way we design, plan, engage with communities, and support the health of the environment. By keeping this story at the centre of our work, we honour the river, preserve cultural knowledge, and enable Mana Whenua to uphold their responsibilities as kaitiaki. Doing so helps the community reconnect, learn its whakapapa, and respond to the changing needs of our awa.

Programme Foundations

Early stages focused on building a collaborative, trusted team, balancing partner needs and ensuring the project was achievable, affordable and aligned with iwi values.

A key outcome of this phase was the Mana Whenua Values Plan, required by project consents, which ensures cultural values are recognised during construction and guides cultural monitoring. It builds on the Kaitiaki Strategy, keeping cultural knowledge, stewardship of Te Awa Kairangi, and Mana Whenua responsibilities central to the programme.

People Involved

- Mana Whenua Steering Group: Levi Rona, Kara Puketapu-Dentice, Jenny Ngarimu, and Lee Hunter, providing strategic guidance and championing iwi interests and responsibilities.
- Environmental Planning: Marcus Bishop and Jade Wikaira, guiding technical to ensure design decisions reflected both best practice and Mana Whenua values.
- Design: Len Hetet, contributing creative design grounded in cultural narratives.
- Cultural Advisory: Connor McLeod and Tautoko Ratu, providing cultural guidance on tikanga, karakia, and ceremonial protocols.
- Communications: Waimatua Morris, leading iwiled engagement and community communications.

Their collaboration has embedded to an Māori perspectives and environmental stewardship from the outset, creating a strong base for delivery.

Future Opportunities

Employment

The programme creates a wide range of employment and training pathways for iwi and the wider community. Opportunities span construction, design, environmental monitoring, cultural advisory, and project management. For iwi, this is a chance to build skills, gain qualifications, and secure pathways into long-term careers. There is particular focus on supporting rangatahi and whānau through training, apprenticeships, and graduate positions.

Procurement

The programme is committed to working with Māori and iwi-owned businesses, creating opportunities for suppliers, contractors, and service providers to be directly involved in delivery. When awarding contracts, Te Awa Kairangi Alliance considers not only the price but also the broader value suppliers bring, including approaches to safety, quality, the community, and environmental responsibility. Hutt City Council and Greater Wellington also include similar considerations in their project-specific procurement processes.

Environmental Opportunities

The programme provides iwi with opportunities to work alongside environmental experts, combining mātauranga Māori and western science to protect and enhance Te Awa Kairangi and its surrounding ecosystems. This includes iwi-led cultural monitoring, training, education, research, and community initiatives that strengthen kaitiakitanga practices.



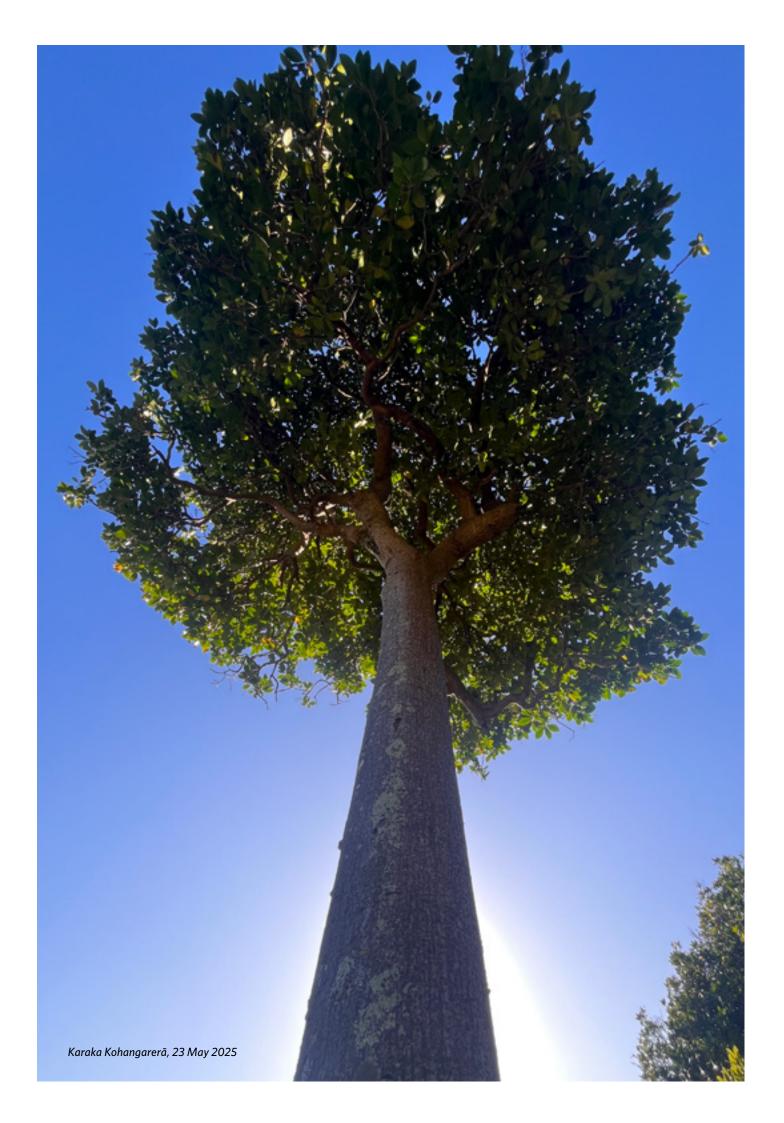
Programme Status

The programme is progressing steadily, with works planned through to the end of 2025. Delivered by Greater Wellington, Hutt City Council, and NZ Transport Agency Waka Kotahi, this large project will bring significant changes over the coming years as work begins on both sides of Te Awa Kairangi / Hutt River. These changes will affect how people move around the city, varying over time as work starts and finishes in different areas.

Major activities include:

- Flood protection works using bioengineering with native plants to stabilise and support river health.
- Transport improvements
- Te Awa Kairangi Alliance will begin site establishment for SH2 and the Melling Interchange.
 This includes setting up construction areas, relocating underground services, and preparing for future bridge works.

Taranaki Whānui uri can stay up to date at **www.teawakairangi.co.nz** for the latest information on construction, opportunities, environmental initiatives, and community updates, including work extending into 2026 and beyond.





Noho ora! 13 April 2025

Rōpū Tiaki

This year, the Rōpū Tiaki has embraced the kaupapa of noninga kumu — deepening our roots at Parangarahu in te taiao and our collective commitment to kaitiakitanga. We celebrated a successful winter planting, strengthening the mauri of our whenua. For the first time, we also trialled a summer camping noho, followed by the final translocation of toitoi (common bully-fish) to Te Māra a Tāne (Zealandia) — a milestone moment in our journey. Excitingly, this marks the third year of translocations, and the first where we used mātauranga Māori methods exclusively, including the traditional practice of whakaweku.

A huge mihi to all the whānau who came out, got their hands wet and dirty, and gave their aroha to the roto — this is what kaitiakitanga looks like.

If you are keen to come out over the year, keep a lookout on the PNBST Facebook—we always advertise there.

Te Rōpū Tiaki is the co-management group established under our Treaty Settlement for the Parangarahu Lakes. It is made up of three iwi members, Lee Hunter, Megan Somerville and Vince Robertson.





Above: Noho Raumati, 12-13 April 2025. Looking out to Te Waipounamu after setting up our tents for the noho.

Below: 12 April 2025. Iwi and Te Māra a Tane kaimahi examining whakaweku for toitoi at Roto Kohangapiripiri.





Learn more here:

Te Ropū Tiaki: working together to protect the Parangarahu Lakes: www.youtube.com/watch?v=jBSw5cJ55tY



Planting day, 29 June 2025, photograph courtesy of Terese McLeod

Opau Urupā

Opau Urupā continues to be a place of deep cultural and spiritual significance for Taranaki Whānui, and 2025 has seen a renewed focus on its care, restoration, and long-term sustainability.

Over the past year, the Trust has worked closely with whānau, Wellington City Council, and community partners to progress a series of practical and strategic initiatives. A key highlight was the successful planting day held in June, supported by the Remutaka crew and coordinated with Zealandia, where over 25 uri and supporters gathered to plant harakeke and other native species. This event not only enhanced the mauri of the site but also reaffirmed our collective commitment to kaitiakitanga.

Maintenance efforts have been ongoing, with a focus on clearing guttering, managing slips, and preparing key areas for planting. The bank near the car park, which has shown signs of deterioration, has been flagged for further assessment. Discussions are underway with Boffa Miskell to explore options for testing and potential retaining solutions.

The site has also benefited from regular working bees, coordinated by whānau leaders such as Mary-Anne Crompton, who have mobilised volunteers for plant releasing and general upkeep.

"Opau Urupā is cared for through the aroha of many, especially the whānau whose loved one's rest here.

A plastic-free urupā is our way of honouring them and keeping this place uplifted"

- Benjamin Wynyard-Terry, Trustee

Looking ahead, the Trust remains committed to enhancing the urupā's resilience and mana. This includes ongoing pest control (notably rabbits and goats), continued planting, and the development of a long-term site plan that reflects both cultural values and environmental best practice.

Opau Urupā stands as a living expression of whakapapa, remembrance, and responsibility. Through collective effort and aroha, we ensure that this sacred space continues to nurture and reflect the wairua of our people.



Yadana Saw, Greater Wellington Regional Councillor

Pou iwi: Wellington City Council 2025 Overview

In 2025, the Wellington City Council navigated a challenging and transformative period, making significant decisions across planning, infrastructure, public services, and electoral governance.

At the forefront of the year's agenda was the final tranche of the Proposed District Plan, the city's main statutory planning document under the Resource Management Act. In June, the Council took steps to reduce housing development costs—and largely accepted the recommendations of the Independent Hearings Panel across planning streams. A key exception, however, designated that new walking and mountain-biking tracks within significant natural areas would now require controlled activity consent, instead of a more stringent discretionary one.

At the same time the Council addressed the city's long-standing water infrastructure issues by approving the formation of a regional three-waters council-controlled organisation (CCO). This decision, aligned with the government's "Local Water Done Well" reforms, signalled a strategic commitment to more effective and collective water service delivery and investment.

Civic heritage and community assets featured prominently in mid-year deliberations. In a marathon budget session in May, councillors chose to preserve the Khandallah Pool and the beloved Begonia House in the Botanic Garden—both saved from potential closure following loud public advocacy. Conversely, the budget for cycle lanes was trimmed back, and the incomplete Karori Events Centre was offered back to its trust, reflecting fiscal constraints and shifting priorities.

The year also witnessed a significant moment in urban revitalisation: the Golden Mile upgrade. In February, plans were unveiled to refurbish and reshape this key central corridor—from Beehive end of Lambton Quay to Courtenay Place—with a focus on improving walking, cycling, and public transport access while reducing reliance on private vehicles. Ground-breaking for the project took place in late April, cementing a tangible step toward a more people-oriented city centre.



Wellington City Council's recently completed public amenities in Te Aro - "beautiful!"



Honouring Kui Anahera, the 'Mighty Kiwi Māmā' of the Capital Kiwi Kaupapa, Cecilia Tuiomanufili Taranaki Whānui Trustee Benjamin Wynyard-Terry and Mayor Tory Whanau.

Also on the electoral front, the Māori ward, first established in 2022, has been scheduled for a referendum as per newly passed legislation, potentially shaping Māori representation on the Council going forward. The referendum will run concurrently with the council elections. Voting opens on Friday the 19th of September and closes on Saturday the 11th of October. Voting will be by postal ballot.

Meanwhile, you may have heard that Mayor Tory Whanau has announced that she would withdraw from the mayoral race, has endorsed ex-Labour MP Andrew Little, and is instead now seeking election to the Māori ward.

So, in summary, Council's 2025 decisions paint a picture of a city responding to financial pressures with careful stewardship of public assets, making informed choices in infrastructure reform, shaping the urban environment, and preparing for electoral shifts—all the while grounding planning decisions in both cost-efficiency and community engagement.

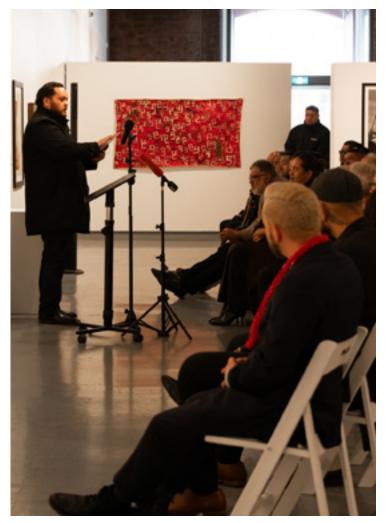
Nā Holden Hohaia

Pouiwi | Mana Whenua Representative Wellington City Council

Mātauraura & Tikanga

Education, cultural revitalisation, kohanga support

We continued to invest in cultural and educational initiatives across the rohe. This included direct support for kōhanga reo and the Tono cultural services, and the development of pathways for uri to lead cultural delivery across the takiwā. We upheld our role in revitalising te reo, tikanga, and whakapapa-based leadership, ensuring that the voices of our tūpuna remain present in contemporary settings.





Opening of the 2025 Kiingi Tuheitia Portrait Award, New Zealand Portrait Gallery, and presentation of awards, Pipitea marae, 21 May 2025, (I-r): Taranaki Whānui Chair Te Whatanui Winiata blesses the exhibition catalogue before presentation to Te Kuini, Taranaki Whānui Deputy Chair Huia Puketapu congratulates Jazmin Tainui Mihi Paget-Knebel, winner of the 2025 Kiingi Tuheitia Portrait Award.



Ngāti Poneke entertain our esteemed manuhiri, 2025 Kiingi Tuheitia Portrait Award Presentation Dinner, Pipitea marae, 21 May 2025



Opening of the 2025 Kiingi Tuheitia Portrait Award, New Zealand Portrait Gallery, 21 May 2025, Tautoko Ratu, Kelly James and Ngatainui Ratu lead the ope for Te Arikinui Kuini Nga wai hono i te po.

Tono - Strengthening Cultural Integrity Through Service and Process

The Tono space continues to be a vital expression of Taranaki Whānui identity, providing cultural services that uphold the mana and tikanga of our iwi across Te Whanganui-a-Tara. Over the past year, we have delivered more than **150 tono engagements**, ranging from pōwhiri and mihi whakatau to dawn ceremonies, unveilings, and taiao-based kaupapa such as the Te Ngaengae station opening and kiwi releases in Mākara.

To support this growing demand and ensure consistency, we have implemented a comprehensive Tono Invoicing and Payment Roadmap. This process outlines clear responsibilities and timelines across all stages—from pre-engagement and quoting, through to service delivery, invoicing, and reimbursement.

A key shift this year has been the move to direct contracting with all cultural service providers. This ensures clarity and accountability, with formal Independent Contractor Agreements issued to each supplier.

The Tono team, led by Ali Houpapa, continues to uphold the values of Te Kahu o Te Raukura in every engagement. Their commitment to tikanga, excellence, and whanaungatanga ensures that each kaupapa is delivered with integrity and care.

Regular hui and workflow reviews have helped refine our internal systems, ensuring that all stakeholders—from uri to clients—are supported with timely communication and transparent processes.

As we look ahead, we remain focused on building capability within our uri to participate in and lead tono, ensuring this mahi continues to thrive for generations to come.



Ali Houpapa, *Pipitea marae*, *Photographer: Sophie McIntyre* | *Soph & Co Imagery*



Ngā Pūtea

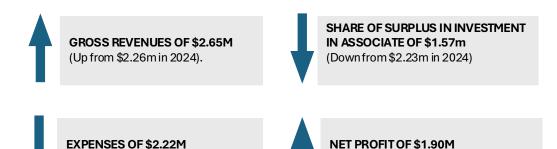
Financial Statements

Financial Summary for the Year end 31 March 2025

Summary of Financial Performance

During the financial year ending 31 March 2025, the Trust recorded a net profit after tax of \$1.9 million, which remains in line with the prior year profit.

2025 Financial performance at a glance



Financial Performance - last 5 years

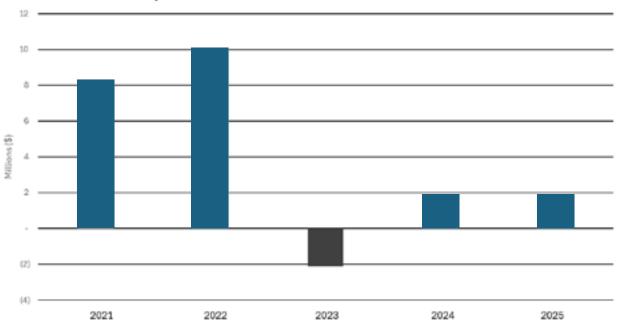
(Downfrom \$2.61 m in 2024)

	2021	2022	2023	2024	2025
	(\$m)	(\$m)	(\$m)	(\$m)	(\$m)
Revenue	14.51	5.69	1.94	2.26	2.65
Expenses	10.99	2.13	3.55	2.61	2.22
Share of surplus in investment in associate	5.31	6.84	(0.45)	2.23	1.57
Net profit before tax	8.83	10.40	(2.06)	1.88	2.00
Taxation expense	0.54	0.36	0.05	0.01	0.10
Net profit after tax	8.29	10.04	(2.11)	1.87	1.90

(Up from \$1.87m in 2024).

38

Net Profit after tax - last 5 years



Financial Performance

The financial position of the Trust at 31 March 2025 was \$62.7m, representing an increase of \$1.9m compared to last year's \$60.8m.

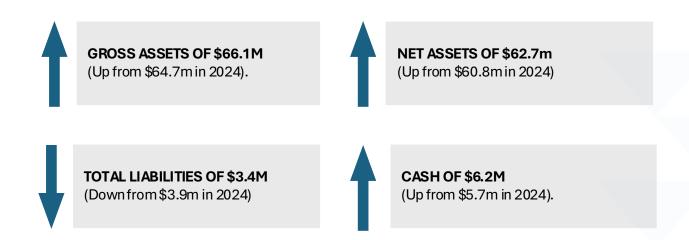
This increase was highlighted by:

- Cash on hand at 31 March 2025 of \$6.2m
- Reduction in liabilities by \$0.5m

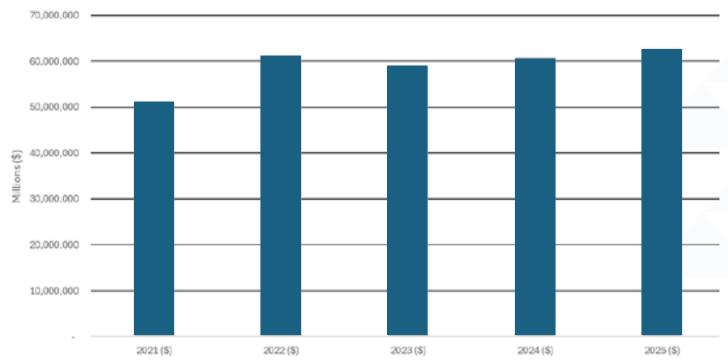
	last 5 vears
I IIIGIICIGI	ust s yeurs

i manetari restricti raste years					
	2021 (\$)	2022 (\$)	2023 (\$)	2024 (\$)	2025 (\$)
Assets	55,310,948	65,642,221	63,801,118	64,695,764	66,049,626
Liabilities	4,311,516	4,607,342	4,876,262	3,895,650	3,348,990
Net Assets	50,999,432	61,034,879	58,924,856	60,800,114	62,700,636

2025 Financial position at a glance



Net Assets - last 5 years





Ngā Uri **Membership**

Whakapapa Committee

Tēnā tātou e hōku rahi,

The purpose of the Whakapapa Committee is to ensure the integrity and accuracy of the whakapapa records of Taranaki Whānui ki Te Upoko o Te Ika Trust. Along with myself and our poutuarā, Hirini Mepham, the Komiti Whakapapa is made up of Sean Ellison, Hōniana Love, Ben Ngaia, Īhāia Puketapu, Richard Te One, and Ann Reweti.

Following on from a massive effort by the Trust to address a significant backlog of membership registrations in 2024 which saw 145 new registrations confirmed, the Komiti Whakapapa have successfully ratified 20 new registrations of a possible 27 so far in 2025.

For those whānau members that are applying for membership to the Trust, the Komiti Whakapapa acknowledges that this process can sometimes be difficult, particularly if the Komiti does not have enough information to ratify applications. Whilst we do our very best to ensure that we can identify your whakapapa connection to the Taranaki Whānui the first time you apply, that is not always possible, but we do encourage you or your whānau member to reach out to the Trust for support in these instances. That said, if you or your whānau member are submitting your membership registration for the first time, some key things to consider are:

 Focus on the line or lines of whakapapa that apply to your membership registration only. It is great if you know all your whakapapa, but sometimes it makes it more difficult for the Komiti to identify your whakapapa connection to the Taranaki Whānui.

- Where applicable, add any aliases / nicknames or maiden names in parenthesis i.e., (née Love)
- It is not always possible to provide all the whakapapa you need to make the connection to your tupuna or tūpuna that whakapapa to Taranaki Whānui in the space provided. If this is the case, consider attaching a supporting document or send us an email with that information.

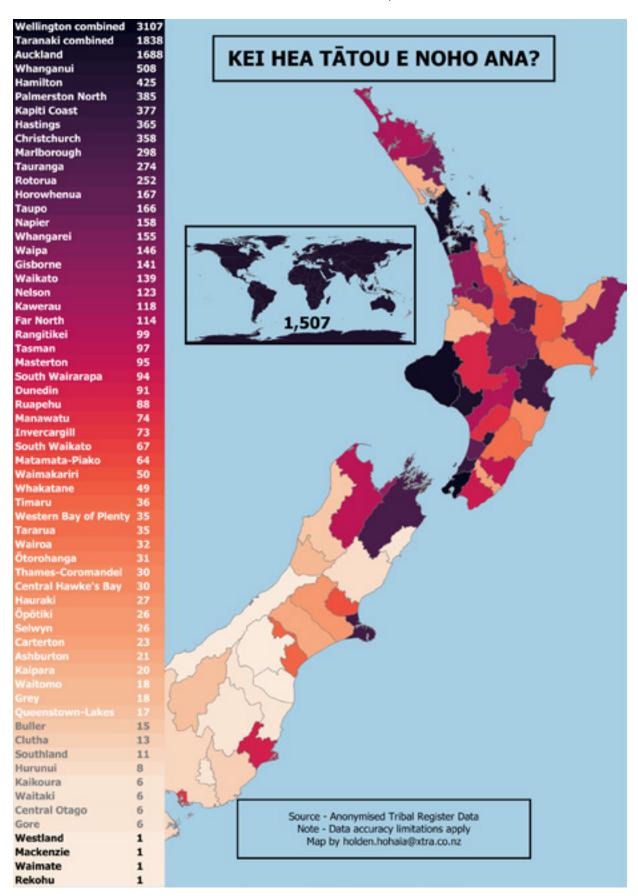
Further to this important work to connect our whānau with our tribal identity, the Komiti Whakapapa has also been supporting our takiwā with the naming of streets, buildings, rooms in buildings and naming of other significant things and kaupapa within the takiwā of Taranaki Whānui. The committee's guidance is crucial in upholding the traditions and continuity of knowledge that define our community, ensuring these treasures are preserved for future generations. Organisations that the Komiti Whakapapa have supported this annum include St Patrick's College Wellington, Wellington City Council, Hutt City Council, and the Centre Port Marine Base.

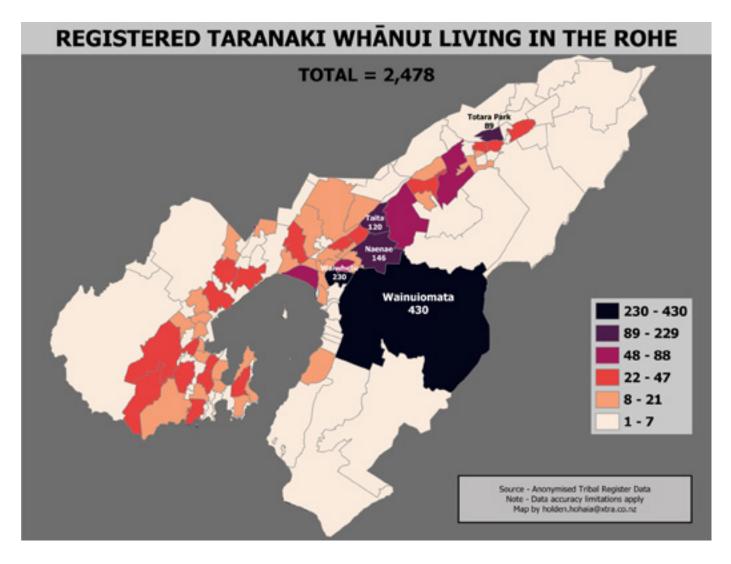
Ka nui hāku mihi,

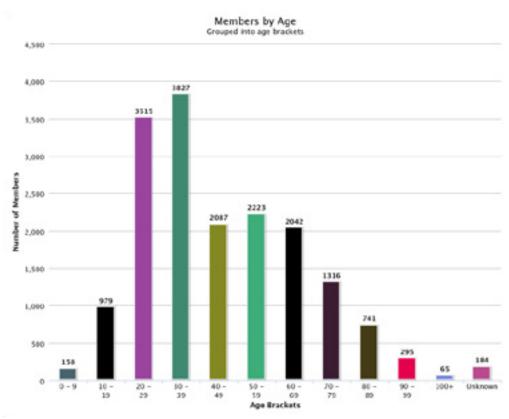
Matiu Pōhatu Jennings Komiti Whakapapa Chairperson

TARANAKI WHĀNUI URI UPDATE

@ 1 September 2025 - Verified uri: 17,430







APPEAL TO URI - WE NEED YOUR HELP!

No contact details: 2,455 No email: 13,082 No mobile: 15,688

Please help us reach you. We want to share:

- News and employment opportunities
- Uri surveys and polls
- Benefits such as the Bunnings PowerPass

There are several ways to update your contact details:

Create a MāoriMe account to update your records across all iwi: https://maorime.tikios.co.nz/ Email: reception@portnicholson.org.nz
Or just give us a call at the office:

04 472 3872

Freephone (including overseas): 0800 767 8642



